Dear New Avenues Friends and Family,

Reflecting on our homelessness prevention and intervention efforts in the past year, I am heartened by both the incredible resilience of the young people we serve as they work toward self-sufficiency and by the generosity of our community in supporting the work we do. I am also pleased to say that 2014-15 was a year of exciting firsts for New Avenues for Youth.

The first cohort of Avenues to College—which provides support for youth in foster care to pursue and persist in post-secondary education—completed the program’s leadership component and, in Fall 2015, moved into college housing for the year.

Through a unique partnership with Bridge Meadows’ multigenerational community, we took the first steps toward creating New Meadows, a 15-unit housing complex for youth transitioning from foster care.

This past summer was our first employing youth to vend ice cream at the Oregon Zoo, where we launched a new social purpose enterprise Ben & Jerry’s cart.

With the growing impact of PDX-Connect, our comprehensive program that delivered services to 299 youth in foster care, for the first time we are actively influencing statewide policy and practice on how youth transition from care.

The Sexual & Gender Minority Youth Resource Center (SMYRC), which serves the social, safety, and resource needs of LGBTQ youth, became a permanent program of New Avenues.

What’s more, 1,348 youth received services from New Avenues—the most in agency history.
While our continued success and progress are much to celebrate, the need for our services has never been greater. As you’ll read in this fiscal year 2014-15 annual report, we continue to make a difference, to innovate, to be part of the solution to ending youth homelessness.

And we couldn’t do it without you.

In Gratitude,

Sean Suib, LCSW
Executive Director

from the executive director
Our Work

New Avenues for Youth takes a complete approach to addressing youth homelessness and its root causes.

Our mission is to work in partnership with our community to prevent youth homelessness and provide homeless and at-risk young people with the resources and skills needed to lead healthy, productive lives. Since 1997, we have impacted more than 20,000 youth through a range of services that address basic needs and safety, provide opportunities for education and career, and help youth achieve self-sufficiency.

Executive Leadership Team

Sean Suib
Executive Director

Jessica Elkan
Director of Development & Communications

Jill Weir
Director of Programs

Sarah Keane
Director of Finance & Administration
Board of Directors

Elizabeth Schleuning, Board Chair  Schwabe, Williamson & Wyatt
Vanessa Sturgeon, Vice Chair  TMT Development
Margaret Gervais Hinshaw, Secretary  The Insight Center
Martin Moll, Treasurer  AKT CPAs
Catherine Albers*
Joan Allen  Windermere Stellar Real Estate
Penny Bewick  Bewick Hoyt & Associates, LLC
Anne Bisio  Mario’s
B. Douglas Boulard
Carol Bradley  Legacy Health
Kim Bradley
Ashley Campion  Community Advocate
Andrew Colas  Colas Construction
Scott Gallagher  Portland State University
Starla Goff  Paulson Investment Company
Erin Gorsline  The Standard
Brett Hayes  Nike, Inc.
Mitchell Hornecker  Howard S. Wright Balfour Beatty Construction
Heather Killough
Bill Lehman  Cambia Health Solutions
Dave Lofland*  KeyBank
Gary Maffei
Sheryl Manning
Sandra McDonough  Portland Business Alliance
Caron Ogg
James Paustian  UBS Financial Services, Inc.
Brian Rice  Aequitas Capital Management
Lisa Shim  Point B
Pat Trunzo

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Tyler Dillavou  Bonneville Power Administration
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Rhys Konrad  MacAdam Forbes
Taryn Lange  Nike, Inc.
Andy LoPiccolo  Rockwell Collins
Don Lowman  University of Bonn, Germany
Jordan Menashe*  Menashe Properties
Jennie Peterson  Yahoo
Rena Satre Meloy  RSM Design
Sabrina Snow  Washington Trust
Sara Vanderhoff  Adidas International
Colleen Van Zante  Urban Airship
Jose Vithayathil  Wells Fargo

*appointed in FY 15-16
Pancakes are part of the solution

Our Drop-In Day Services Center provides a warm, safe space where youth can receive three meals a day, six days a week, as well as access to showers, hygiene products, clothing, and laundry.

“...I’m proud of the fact that I didn’t give up on myself, but I’m also proud that I gave people a chance...”
Our Drop-In Day Services Center does much more than address basic needs and safety—it’s where we establish connection with youth, initiating a process toward self-sufficiency.

32,463 meals served in our Drop-In Day Services Center

4,114 hours of counseling support and other services provided to youth by our case managers

“to give me a chance.” - Deondre

500+ volunteers prepared and served meals, sorted donations, assisted at events, mentored youth in our job-training program, and more
We finalized plans for **New Meadows**, a 15-unit housing complex for youth transitioning from foster care, and will break ground in 2016.

**New Avenues** offers a range of on-site and community-based housing options, responding to the specific needs and circumstances of diverse youth working toward self-sufficiency.

**6,492 bed nights** provided by our Transitional Housing program

**86% of youth** exited Transitional Housing into stable housing
Housing is part of the solution

Youth received 80 placements in our Transitional Housing facility and through our community-based housing program, which helps them transition to their own apartment.

“Having a safe, stable place to live has meant I can pursue my dreams of going to college and finding a good job. That’s pretty hard to do when you don’t have a home.” - Braxton
EDUCATION is part of the solution

514 youth received education services

"I thought I was just a high school drop-out... but because of New Avenues, I have this new confidence in myself and what I can achieve." - Avalon
For homeless and at-risk youth who are not in school, reconnecting with education to earn their GEDs and access college is a critical step toward self-sufficiency.

Our Alternative School for Homeless Youth received renewed accreditation and implemented features that are contributing to stronger education outcomes for youth.

29 new college enrollments
254 jobs and internships provided to youth

23,000 t-shirts, hoodies, jackets, and bags printed at New Avenues INK
Our Social Purpose Enterprises, including two Ben & Jerry’s PartnerShop franchises and screen-printing business New Avenues INK, continue to thrive, providing job training, mentored work experiences, and wages for youth. We also opened an ice-cream vending cart at the Oregon Zoo and prepared to launch the youth-driven graphic-design apparel company Different Pigeon.

“Ice cream is part of the solution.” – Darin

“Working in the PartnerShop has taught me to be a leader... New Avenues really cares about me and wants me to succeed.” – Darin
PREVENTION is part of the solution

The Sexual & Gender Minority Youth Resource Center (SMYRC), which serves the social, safety, and resource needs of LGBTQ youth, became a permanent program of New Avenues.
Important as it is that we respond to the needs of homeless youth, we must also reach youth earlier to prevent those at risk of homelessness from ever experiencing it.

“I got to meet people who’ve faced some of the same challenges as me—we’re there for each other and so is New Avenues.” - Erikka

PDX-Connect, our comprehensive suite of programs that helps youth in foster care transition into healthy adult lives, delivered services to 299 youth.
“What I want most in life is happiness and I think I’m on my way, too. It’s a good feeling to have.”

- King
# Financials

**Fiscal Year July 1, 2014 - June 30, 2015**

**Revenue & Support**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Contributions</td>
<td>599,260</td>
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<td>Government Grants</td>
<td>2,647,739</td>
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<tr>
<td>Special Events (net)</td>
<td>961,699</td>
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<tr>
<td>Social Purpose Enterprise Sales</td>
<td>418,117</td>
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<tr>
<td>In-Kind Contributions</td>
<td>156,026</td>
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<tr>
<td>Other</td>
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**Total Revenue & Support**

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<th>Amount</th>
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**Expenses (Before Depreciation)**

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<th>Description</th>
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<td>Program Services</td>
<td>3,789,651</td>
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<tr>
<td>Management &amp; General</td>
<td>486,895</td>
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<tr>
<td>Fundraising</td>
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**Total Expenses (Before Depreciation)**

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<tr>
<th>Amount</th>
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<td>4,737,831</td>
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**Net Operating Income (Before Depreciation)**

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<th>Amount</th>
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<tbody>
<tr>
<td>46,032</td>
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**Change in Net Assets Before Non-Operating Activities**

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<thead>
<tr>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Investment Returns</td>
<td>46,872</td>
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**Net Assets (beginning of year)**

<table>
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<tr>
<th>Amount</th>
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<td>9,135,013</td>
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**Net Assets (end of year)**

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<thead>
<tr>
<th>Amount</th>
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<tbody>
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**Change in Net Assets**

<table>
<thead>
<tr>
<th>Amount</th>
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<tbody>
<tr>
<td>-213,150</td>
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</table>
YOU are part of the solution

Thank you, our volunteers and donors, for being part of the solution to ending youth homelessness.